



SILVER RIBBON (SINGAPORE)

Unique Entity Number: T05SS0315B

AUDITED FINANCIAL STATEMENTS

for the financial year ended 31 July 2025

SILVER RIBBON (SINGAPORE)

STATEMENT OF THE BOARD MEMBERS AND AUDITED FINANCIAL STATEMENTS

for the financial year ended 31 July 2025

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SILVER RIBBON (SINGAPORE)

STATEMENT BY THE BOARD MEMBERS

for the financial year ended 31 July 2025

In our opinion,

- i) the accompanying financial statements of SILVER RIBBON (SINGAPORE) (the Society) are drawn up so as to present fairly, in all material aspects, the financial position of the Society as at 31 July 2025 and the financial activities and cash flows of the Society for the reporting year ended on that date;
- ii) at the date of this statement, there are reasonable grounds to believe that the Society will be able to pay its debts as and when they fall due;
- iii) the accounting and other records required by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act and the Charities Act and Regulations; and
- iv) the use of the donation money is in accordance with the objective of the Society as required under Regulation 11 (Use of donations) of the Charities (Institution of Public Character) Regulations;

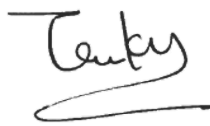
The Board Members, comprising the following, authorised the issue of these financial statements on 26 September 2025.

President	: Lee Geck Hoon Ellen
Vice President	: Fatimah Binte Abdul Lateef
Honorary Secretary	: Olsen Eunice Elizabeth
Honorary Treasurer	: Tan Kok Heng
Board Member	: Salmiah Bte Hamid
Board Member	: Tay Puay Chong Eugene
Board Member	: Manogaran S/O Suppiah
Board Member	: Lim Choon Guan
Board Member	: Kitson Leonard Lee
Board Member	: Josephus Tan Joon Liang

For and on behalf of the Board Members,



.....
Lee Geck Hoon Ellen
President



.....
Tan Kok Heng
Honorary Treasurer

Date: 26 September 2025

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SILVER RIBBON (SINGAPORE)**

Report on the Audit of the Financial Statements*Opinion*

We have audited the financial statements of Silver Ribbon (Singapore) (the Society), which comprise the statement of financial position as at 31 July 2025, the statement of financial activities and statement of cash flows of the Society for the year then ended, and notes to financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Charities Accounting Standards (CASs), so as to present fairly, in all material respects, the financial position of the Society as at 31 July 2025 and of the financial activities and cash flows of the Society for the financial year ended on that date.

Basis of Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Statement by the Board Members (set out in page 1).

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SILVER RIBBON (SINGAPORE) (CONTINUED)

Report on the Audit of the Financial Statements (Continued)

Responsibilities of Management and Board Members for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act and the Charities Act and Regulations and CASs, and for such internal control as management determines is necessary to ensure the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or have no realistic alternative but to do so.

The Board Members are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
SILVER RIBBON (SINGAPORE) (CONTINUED)**

Report on the Audit of the Financial Statements (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board Members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (a) the accounting and other records required to be kept by the Society have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) To our knowledge, no fund-raising has been held during the reporting period.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Society has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Society has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



Nexia Singapore PAC
Public Accountants and
Chartered Accountants
Singapore

(Engagement Partner: LIANG JIANRONG)

Date: 26 September 2025

SILVER RIBBON (SINGAPORE)

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 July 2025

	Note	2025						2024
		Unrestricted funds		Restricted funds				Total funds
		General funds	Awareness, Identification & Referral	Global Alliance for Mental Health Advocates	President's Challenge 2022	CREST SRS @ Nationwide	Tech-and-GO! (TNG) Fund	Total funds
	\$	\$	\$	\$	\$	\$	\$	
INCOME								
Income from generated funds								
<u>Voluntary income</u>								
Donations	4	37,410	-	-	-	-	37,410	112,986
Grants	5	2,976	-	-	-	402,287	405,263	378,595
		40,386	-	-	-	402,287	442,673	491,581
<u>Investment income</u>								
Bank interest income		7,146	-	-	-	-	7,146	8,956
Income from charitable activities								
Conference income		-	-	-	-	-	-	3,300
Event reimbursement		1,000	-	-	-	-	1,000	1,000
Training income		26,420	-	-	-	-	26,420	19,570
Miscellaneous income		4,544	-	-	-	-	4,544	5,739
		31,964	-	-	-	-	31,964	29,609
TOTAL INCOME		79,496	-	-	-	402,287	481,783	530,146

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 July 2025

	Note	2025						2024	
		Unrestricted funds		Restricted funds				Total funds	
		General funds	Awareness, Identification & Referral	Global Alliance for Mental Health Advocates	President's Challenge 2022	CREST SRS @ Nationwide	Tech-and-GO! (TNG) Fund	Total funds	
	\$	\$	\$	\$	\$	\$	\$		
EXPENDITURES									
Charitable activities									
Allowances	6	2,680	-	-	200	1,656	-	4,536	4,360
CPF contribution	6	11,129	-	-	7,186	28,171	-	46,486	45,822
Depreciation of plant and equipment	8	10,783	759	-	-	1,245	-	12,787	4,170
Event expenses		4,531	-	-	2,793	10,197	-	17,521	38,731
Insurance		539	-	-	-	2,027	-	2,566	157
IT/Web expenses		13,772	-	-	-	-	-	13,772	13,376
Printing and stationery		82	-	-	-	1,234	-	1,316	4,720
Reimbursement for BOC		-	-	-	-	-	-	-	8,581
Rental of premises		7,599	-	-	-	-	-	7,599	7,541
Salaries	6	84,515	-	-	64,048	143,135	-	291,698	288,067
Bonuses	6	17,943	-	-	11,962	18,561	-	48,466	36,249
Staff training expenses		-	-	-	-	182	-	182	108
Staff welfare		251	-	-	-	620	-	871	109
Staff incentives		-	-	-	-	-	-	-	-
Subscription fee		472	-	-	-	880	-	1,352	5,534
Telephone charges		3,290	-	-	-	253	-	3,543	2,816
Transportation		277	-	-	296	2,354	-	2,927	2,762
Other expenses		35,792	25	155	2,460	4,360	-	42,792	33,634
		193,655	784	155	88,945	214,875	-	498,414	496,737

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 July 2025

	Note	<u>2025</u>					<u>2024</u>		
		<u>Unrestricted funds</u>	<u>Restricted funds</u>			<u>Total funds</u>	<u>Total funds</u>		
		<u>General funds</u>	<u>Awareness, Identification & Referral</u>	<u>Global Alliance for Mental Health Advocates</u>	<u>President's Challenge 2022</u>	<u>CREST SRS @ Nationwide</u>	<u>Tech-and-GO! (TNG) Fund</u>		
		\$	\$	\$	\$	\$	\$	\$	
Governance costs									
Accounting fee		4,090	-	-	2,000	-	-	6,090	6,000
Audit fee		4,583	-	-	-	4,583	-	9,166	8,060
Professional fee		-	-	-	-	-	-	-	184
		8,673	-	-	2,000	4,583	-	15,256	14,244
TOTAL EXPENDITURES		202,328	784	155	90,945	219,458	-	513,670	510,981
NET (EXPENDITURES) / INCOME		(122,832)	(784)	(155)	(90,945)	182,829	-	(31,887)	19,165
TOTAL FUNDS BROUGHT FORWARD		2,129,748	-	24,809	86,620	519,171	1,025	2,761,373	2,742,208
TRANSFER (TO) / FROM GENERAL FUND		(5,109)	784	-	4,325	-	-	-	-
TOTAL FUNDS CARRIED FORWARD		2,001,807	-	24,654	-	702,000	1,025	2,729,486	2,761,373

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 July 2025

	Note	2024									2023	
		<u>Unrestricted funds</u>	<u>Restricted funds</u>								<u>Total funds</u>	<u>Total funds</u>
		<u>General funds</u>	<u>Awareness, Identification & Referral</u>	<u>Bless Our City Grant</u>	<u>Global Alliance for Mental Health Advocates</u>	<u>President's Challenge 2021</u>	<u>President's Challenge 2022</u>	<u>Sayang Sayang Fund</u>	<u>CREST SRS @ Braddell Heights</u>	<u>Tech-and-GO! (TNG) Fund</u>		
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
INCOME												
Income from generated funds												
<u>Voluntary income</u>												
Donations	4	112,986	-	-	-	-	-	-	-	-	112,986	228,449
Grants	5	3,554	126,515	-	-	-	-	238,236	10,290	-	378,595	483,214
		<u>116,540</u>	<u>126,515</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>238,236</u>	<u>10,290</u>	<u>-</u>	<u>491,581</u>	<u>711,663</u>
<u>Investment income</u>												
Bank interest income		8,956	-	-	-	-	-	-	-	-	8,956	2,297
Income from charitable activities												
Conference income		3,300	-	-	-	-	-	-	-	-	3,300	1,700
Event reimbursement		1,000	-	-	-	-	-	-	-	-	1,000	2,000
Training income		19,570	-	-	-	-	-	-	-	-	19,570	11,660
Miscellaneous income		5,739	-	-	-	-	-	-	-	-	5,739	10,659
		<u>29,609</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>29,609</u>	<u>26,019</u>
TOTAL INCOME		<u>155,105</u>	<u>126,515</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>238,236</u>	<u>10,290</u>	<u>-</u>	<u>530,146</u>	<u>739,979</u>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 July 2025

	Note	<u>Unrestricted funds</u>	<u>2024 Restricted funds</u>							<u>2023</u>		
		<u>General funds</u>	<u>Awareness, Identification & Referral</u>	<u>Bless Our City Grant</u>	<u>Global Alliance for Mental Health Advocates</u>	<u>President's Challenge 2021</u>	<u>President's Challenge 2022</u>	<u>Sayang Sayang Fund</u>	<u>CREST SRS @ Braddell Heights</u>	<u>Tech-and-GO! (TNG) Fund</u>	<u>Total funds</u>	<u>Total funds</u>
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
EXPENDITURES												
Charitable activities												
Allowances	6	2,400	429	-	-	233	472	-	826	-	4,360	3,799
CPF contribution	6	(3)	10,836	-	-	1,018	18,436	-	15,535	-	45,822	47,142
Depreciation of plant and equipment		1,957	759	-	-	-	-	209	1,245	-	4,170	4,483
Event expenses	8	2,848	110	-	34,401	-	126	-	1,246	-	38,731	6,011
Insurance		-	-	-	-	-	52	-	105	-	157	-
IT/Web expenses		3,511	600	-	-	-	-	-	-	9,265	13,376	2,312
Printing and stationery		4,010	54	-	-	-	54	-	602	-	4,720	2,072
Reimbursement for BOC		-	-	8,581	-	-	-	-	-	-	8,581	-
Rental of premises		7,541	-	-	-	-	-	-	-	-	7,541	2,481
Salaries	6	-	66,730	-	-	38,311	96,533	-	86,493	-	288,067	335,480
Bonuses	6	-	15,849	-	-	1,250	16,820	-	2,330	-	36,249	-
Staff training expenses		-	-	-	-	-	-	-	108	-	108	-
Staff welfare		109	-	-	-	-	-	-	-	-	109	268
Staff incentives		-	-	-	-	-	-	-	-	-	-	-
Subscription fee		30	1,149	-	-	-	4,355	-	-	-	5,534	5,575
Telephone charges		1,125	1,410	-	-	-	-	-	281	-	2,816	3,208
Transportation		59	1,355	-	-	-	132	-	1,216	-	2,762	1,194
Other expenses		25,665	2,783	-	209	865	1,783	-	2,329	-	33,634	26,055
		49,252	102,064	8,581	34,610	41,677	138,763	209	112,316	9,265	496,737	440,080

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)

STATEMENT OF FINANCIAL ACTIVITIES

for the financial year ended 31 July 2025

	<u>Unrestricted funds</u>	<u>2024</u>								<u>2023</u>	
		<u>General funds</u>	<u>Awareness, Identification & Referral</u>	<u>Bless Our City Grant</u>	<u>Global Alliance for Mental Health Advocates</u>	<u>President's Challenge 2021</u>	<u>President's Challenge 2022</u>	<u>Sayang Sayang Fund</u>	<u>CREST SRS @ Braddell Heights</u>	<u>Tech-and-GO! (TNG) Fund</u>	<u>Total funds</u>
Note	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Governance costs											
Accounting fee	-	-	-	-	2,000	4,000	-	-	-	6,000	6,000
Audit fee	-	2,686	-	-	-	2,687	-	2,687	-	8,060	7,490
Professional fee	184	-	-	-	-	-	-	-	-	184	750
	184	2,686	-	-	2,000	6,687	-	2,687	-	14,244	14,240
TOTAL EXPENDITURES	49,436	104,750	8,581	34,610	43,677	145,450	209	115,003	9,265	510,981	454,320
NET INCOME / (EXPENDITURES)	105,669	21,765	(8,581)	(34,610)	(43,677)	(145,450)	(209)	123,233	1,025	19,165	285,659
TOTAL FUNDS BROUGHT FORWARD	2,124,020	(120,065)	7,119	59,419	43,707	232,070	-	395,938	-	2,742,208	2,456,549
TRANSFER (TO) / FROM GENERAL FUND	(99,941)	98,300	1,462	-	(30)	-	209	-	-	-	-
TOTAL FUNDS CARRIED FORWARD	2,129,748	-	-	24,809	-	86,620	-	519,171	1,025	2,761,373	2,742,208

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)**STATEMENT OF FINANCIAL POSITION***as at 31 July 2025*

	Note	2025 \$	2024 \$
ASSETS			
Non-current asset			
Plant and equipment	8	<u>28,106</u>	<u>9,741</u>
Current assets			
Other receivables	9	176,178	112,974
Cash and cash equivalents	10	<u>2,535,338</u>	<u>2,648,371</u>
		<u>2,711,516</u>	<u>2,761,345</u>
Total assets		<u><u>2,739,622</u></u>	<u><u>2,771,086</u></u>
FUNDS AND LIABILITIES			
Funds			
Unrestricted fund			
General fund	11	<u>2,001,807</u>	<u>2,129,748</u>
Restricted funds			
Awareness, Identification & Referral	12	-	-
Global Alliance for Mental Health Advocates	12	24,654	24,809
President's Challenge 2022	12	-	86,620
CREST SRS @ Nationwide	12	702,000	519,171
Tech-and-GO! (TNG) Fund	12	<u>1,025</u>	<u>1,025</u>
		<u>727,679</u>	<u>631,625</u>
		<u>2,729,486</u>	<u>2,761,373</u>
Current liability			
Other payables	13	<u>10,136</u>	<u>9,713</u>
Total charity funds and liabilities		<u><u>2,739,622</u></u>	<u><u>2,771,086</u></u>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)**STATEMENT OF CASH FLOWS***for the financial year ended 31 July 2025*

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Net (expenditure) / income for the year		(31,887)	19,165
Adjustments for:			
Depreciation of property, plant and equipment	8	12,787	4,170
Interest income		<u>(7,146)</u>	<u>(8,956)</u>
		(26,246)	14,379
Changes in working capital:			
Other receivables		(63,204)	9,594
Other payables		<u>423</u>	<u>1,313</u>
Net cash (used in) / generated from operating activities		<u>(89,027)</u>	<u>25,286</u>
Cash flows from investing activities			
Purchase of property, plant and equipment	8	(31,152)	(4,827)
Interest income received		<u>7,146</u>	<u>9,817</u>
Net cash (used in) / generated from investing activities		<u>(24,006)</u>	<u>4,990</u>
Net (decrease) / increase in cash and cash equivalents		(113,033)	30,276
Cash and cash equivalents at 1 August		<u>2,648,371</u>	<u>2,618,095</u>
Cash and cash equivalents at 31 July	10	<u><u>2,535,338</u></u>	<u><u>2,648,371</u></u>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SILVER RIBBON (SINGAPORE)

NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 July 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. Society information

Silver Ribbon (Singapore) (the Society) is registered under the Societies Act 1966 and domiciled in the Republic of Singapore. The Society's Registration Number is T05SS0315B.

The registered office and principal place of business of the Society is located at Block 208 Serangoon Central #01-238 Singapore 550208.

The principal activities of the Society are those to combat mental health stigma, encourage early treatment and facilitate integration of people with mental illness within the Society through innovative means of promoting mental health literacy.

The Society has been registered as a charity under Charities Act 1994 since 21 December 2005. The Society has been accorded an Institute of Public Character (IPC) status for the period from 12 May 2024 to 11 May 2027.

2. Material accounting policy information

2.1 Basis of preparation

The financial statements of the Society have been prepared in accordance with Societies Act 1966 (the Societies Act), the Charities Act 1994 and other relevant regulations (the Charities Act and Regulations) and Charities Accounting Standards (CASs).

The accounting policies adopted are consistent with those of the previous financial year.

2.2 Basis of measurement

The financial statements have been prepared on a going concern basis under the historical cost convention, except as discussed in the accounting policies below.

2.3 Functional and presentation currency

The financial statements are presented in Singapore Dollar (\$), which is the Society's functional currency. All financial information presented in Singapore Dollar has been rounded to the nearest dollar (\$), unless otherwise stated.

2.4 Income recognition

Income is recognised in the statement of financial activities to the extent that the Society becomes entitled to the income, when it is probable that the income will be received; and when the amount of the income can be measured with sufficient reliability.

Donation

Donations are recognised and accrued as and when they are committed. Uncommitted donations, income from charity events are recognised on receipt basis.

Training and conference income are recognised in the period in which the event takes place.

2. Material accounting policy information (Continued)

2.4 Income recognition (Continued)

Grant

Grants from government organisations are recognised only when there is sufficient evidence that the Society has complied with the conditions of the grants and the grants will be received. Such grants are recognised on an accrual basis. Grants recognised in the statement of financial activities are calculated based on the funding principles of the relevant government organisations. Subsequent adjustments to the grants, upon finalisation by the relevant government organisations, are recognised in the statement of financial activities in the financial year in which it is finalised.

Recognition of grants without pre-condition is not deferred even if the income is received in advance of the performance of the activity funded by the grants.

Interest income

Interest income from banks is recognised on a time proportion basis using the effective interest method.

2.5 Expenditure

Cost of generating funds

The cost of generating funds are those costs attributable to generating income for the Society, other than those costs incurred in undertaking charitable activities in furtherance of the Society's objects.

Charitable activities

Expenditure on charitable activities comprises all costs incurred in undertaking work to meet the charitable objects of the Society. Such costs include the direct costs of the charitable activities of the Society together with those support costs incurred that enable these activities to be undertaken.

Governance costs

Governance costs include the costs of governance arrangement, which related to the general running of the Society as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Governance costs will normally include both direct costs such as internal and external audit, legal advice for the Society and costs associated with constitutional and statutory requirements, and related support costs which where material, would comprise apportionment of shared and indirect costs involved in supporting the governance activities.

2. Material accounting policy information (Continued)

2.5 Expenditure (Continued)

Allocation of costs

Where appropriate, expenditures that are specifically identifiable to each cost classification are allocated directly to the type of costs incurred. Where apportionment between each costs classification is necessary, the following apportionment bases are applied:-

- Total expenditure incurred for each programme activity (where if there are any uncovered expenses under the programme funding, they will be covered by the general fund); and
- Headcount (based on the number of people employed within an activity)

2.6 Property, plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Subsequent costs

The cost of replacing a part of an item of plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Society, and its cost can be measured reliably. The carrying amount of the replaced part is derecognised. The costs of the day-to-day servicing of plant and equipment are recognised in profit or loss as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value. Depreciation is recognised in profit or loss, and calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives of each component of an item of property, plant and equipment. The estimated useful lives for the current and comparative years are as follows:

	<u>Useful lives</u>
Air-conditioner	5 years
Computers and office equipment	5 years
Renovation	3 – 5 years
Website design	5 years

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful lives, residual values and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

for the financial year ended 31 July 2025

2. Material accounting policy information (Continued)

2.6 Property, plant and equipment (Continued)

Assets acquired during the year are charged with depreciation as of the acquisition date. Depreciation is charged till the date of disposal for the year in which an asset is sold.

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

2.7 Receivables

Receivables are measured at initial recognition at transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the statement of financial activities.

After initial recognition, other receivables shall be measured at cost less any accumulated impairment losses.

At each reporting date, where there is objective evidence that a receivable is impaired the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of financial activities. The allowances recorded is measured as the difference between the asset's carrying amount and the undiscounted cash flows that the Society expects to receive from the receivables. When a recoverable is uncollectible, it is written off against the allowance account for receivables. Subsequent recoveries of amount previously written off are credited in the statement of financial activities.

2.8 Payables

Payables are initially measured at transaction price, excluding transaction costs, if any, at initial recognition and at subsequent measurement. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. Accruals shall be recognised at the best estimate if the amount payables.

2.9 Cash and cash equivalents

Cash and cash equivalents comprise of cash at bank and on hand and are subject to an insignificant risk of changes in value.

2.10 Unrestricted fund

The unrestricted fund represents fund received by the Society that is expendable for any activity within the Society at the discretion of the Board Members in furtherance of the Society's charitable objectives.

2.11 Restricted funds

The restricted funds are funds subject to specific trusts, which may be declared by the donors or with their authorities such as in the literature of a public appeal or created through legal process, but still within the wider objects of the Society.

2. Material accounting policy information (Continued)

2.12 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes. An expense resulting from the operating activities of a fund that is directly attributable to the fund is charged to that fund. Common expenses if any are allocated on a reasonable basis to the funds based on a method most suitable to that common expenses.

Unless specifically indicated, fund balances are not represented by any specific assets or liabilities but are represented by all assets of the Society.

2.13 Employee benefits

a) Defined contribution plan

The Society makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

b) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Society has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.14 Taxes

The Society is exempted from income tax on income and gains under the Income Tax Act 1947 to the extent that these are applied to its charitable objects.

3. Significant accounting judgments and estimates

The Board Members are of the opinion that there are no key sources of estimation uncertainty at the end of the financial year that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, and there are no critical judgement involved that have a significant effect on the amounts recognised in the financial statements.

SILVER RIBBON (SINGAPORE)**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)***for the financial year ended 31 July 2025***4. Donations**

	2025	2024
	\$	\$
Tax exempt	31,815	76,951
Non-tax exempt	5,595	36,035
	<u>37,410</u>	<u>112,986</u>

5. Grants

	2025	2024
	\$	\$
AIC Reimbursement	402,287	238,236
Tote Board Social Service Fund	-	126,515
Tech-and-Go! Funds	-	10,290
Other	2,976	3,554
	<u>405,263</u>	<u>378,595</u>

6. Employee benefits expenses

	2025	2024
	\$	\$
<u>Employee benefits expenses</u>		
Wages and salaries	147,374	148,321
Bonuses	18,562	8,301
Central Provident Fund contributions	28,988	27,525
Other short-term benefits	4,056	4,360
	<u>198,980</u>	<u>188,507</u>
<u>Directors' remuneration</u>		
Wages and salaries	144,804	139,746
Bonuses	29,904	27,948
Central Provident Fund contributions	17,498	18,297
	<u>192,206</u>	<u>185,991</u>
	<u>391,186</u>	<u>374,498</u>

7. Income tax expense

As a charity, the Society is exempted from tax on income and gains falling within Income Tax Act 1947, Section 13U(1) to the extent that these are applied to its charitable objects.

SILVER RIBBON (SINGAPORE)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

for the financial year ended 31 July 2025

8. Property, plant and equipment

	Air- conditioner \$	Computers and office equipment \$	Renovation \$	Website design \$	Total \$
Cost					
At 1 August 2023	3,143	51,100	337,483	3,700	395,426
Additions	-	4,827	-	-	4,827
At 31 July 2024	3,143	55,927	337,483	3,700	400,253
Additions	-	-	31,152	-	31,152
At 31 July 2025	3,143	55,927	368,635	3,700	431,405
Accumulated depreciation					
At 1 August 2023	3,143	42,016	337,483	3,700	386,342
Depreciation	-	4,170	-	-	4,170
At 31 July 2024	3,143	46,186	337,483	3,700	390,512
Depreciation	-	3,356	9,431	-	12,787
At 31 July 2025	3,143	49,542	346,914	3,700	403,299
Carrying amount					
At 31 July 2024	-	9,741	-	-	9,741
At 31 July 2025	-	6,385	21,721	-	28,106

9. Other receivables

	2025 \$	2024 \$
Deposits	1,859	1,859
Prepayments	205	4,071
Grant receivables	173,704	106,634
Interest receivables	410	410
	<u>176,178</u>	<u>112,974</u>

10. Cash and cash equivalents

	2025 \$	2024 \$
Cash at bank	2,247,338	2,336,574
Fixed deposits	288,000	311,797
	<u>2,535,338</u>	<u>2,648,371</u>

The fixed deposits bear interest at an average of 2.05% (2024: 3.00%) per annum and are for 12 months (2024: 9 months).

SILVER RIBBON (SINGAPORE)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

for the financial year ended 31 July 2025

11. Unrestricted Fund (General fund)

	2025 \$	2024 \$
At 1 August	2,129,748	2,124,020
Net (expenditure) / income for the financial year	(122,832)	105,669
Transfer to restricted fund	(5,109)	(99,941)
At 31 July	<u>2,001,807</u>	<u>2,129,748</u>

General fund is intended to meet the expenditure in accordance with the objectives of the Society.

12. Restricted funds

Awareness, Identification & Referral (A.I.R)

The programme is partially funded by the National Council for Social Service (NCSS) under Tote Board Social Service Fund for the purpose of the day-to-day activities relating to the services and activities for the cause. This programme aims to promote early identification and professional intervention for persons with mental health conditions through outreach, assessment and referral services, and counselling where necessary in getting clients to seek appropriate intervention. This programme also work with caregivers with the objective of helping them to receive the right intervention.

Bless Our City Grant

The fund is supported by Central Singapore Community Development Council to provide assistance to communities in need regardless of race or religion. In this case, it is to provide ambulatory services to persons with mental health issues for the Psychiatric Ambulatory Support Service (P.A.S.S) under the Society.

Global Alliance for Mental Health Advocates

The fund is to be used to support the capacity building of the Global Alliance for Mental Health Advocates (GAMHA) including building and implementing a governance and leadership structure for GAMHA and its advisory board, building GAMHA's 3-year strategic objectives and support its digital presence.

President's Challenge 2021

This fund is to support the programme Assessment, Identification and Referral (A.I.R). President's Challenge 2023.

President's Challenge 2022

This fund focuses on supporting lower-income families and seek to empower lower income families with skills and opportunities to help them emerge stronger from the pandemic. This fund continues to promote a broad range of social causes and supports our two programmes, namely Silver Ribbon Professional & Continuing Education and Assessment, Identification and Referral programme.

12. Restricted funds (Continued)

Sayang Sayang Fund

This fund is a Community Impact Fund set up by Community Foundation of Singapore to provide support for the frontline healthcare and ancillary workers, as well as the vulnerable communities who are impacted by the novel coronavirus (COVID-19) outbreak. The purpose is to defray cost incurred by community partners in ensuring the well-being of their clients through enhanced preventive solutions and implementation of work-around measures to continue support for vulnerable communities.

CREST SRS @ Braddell Heights

This fund is from Agency for Integrated Care for the purpose of providing community support for clients with mental illness and their caregivers including at the per-crisis/crisis situation. The support includes provision of basic emotional support, information, mental health awareness and service navigation between the social and health care system. It also supports outreach activities to facilitate early intervention of clients at risk through recognition of signs and symptoms, and to provide mental health education and training for the communities. From April 2023 onwards, this fund has been renamed from The Linkage to CREST SRS @ Braddell Heights.

CREST SRS @ Nationwide

This fund is from Agency for Integrated Care for the purpose of providing community support for clients with mental illness and their caregivers including at the per-crisis/crisis situation. The support includes provision of basic emotional support, information, mental health awareness and service navigation between the social and health care system. It also supports outreach activities to facilitate early intervention of clients at risk through recognition of signs and symptoms, and to provide mental health education and training for the communities. From April 2025 onwards, this fund has been renamed from CREST SRS @ Braddell Heights to CREST SRS @ Nationwide.

Tech-and-GO! (TNG) Funds

Tech-and-GO! (TNG) is funded by Community Capability Trust (CCT) to support Social Service Agencies (SSAs) in strengthening their digital foundation, developing seamless tech-enabled user experience, and building a culture of innovation and continuous improvement. Desired outcome is that SSAs will have the capability and capacity to continuously improve the quality and efficiency of social services and support the sector's service plans.

SILVER RIBBON (SINGAPORE)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

for the financial year ended 31 July 2025

12. Restricted funds (Continued)

	Balance at 1 August \$	Income \$	Expenditure \$	Transfer (*) \$	Balance at 31 July \$
Funds represented by Cash 2025					
Awareness, Identification & Referral	-	-	(784)	784	-
Global Alliance for Mental Health Advocates	24,809	-	(155)	-	24,654
President's Challenge 2022	86,620	-	(90,945)	4,325	-
CREST SRS @ Nationwide	519,171	402,287	(219,458)	-	702,000
Tech-and-GO! (TNG) Fund	1,025	-	-	-	1,025
Total	631,625	402,287	(311,342)	5,109	727,679

	Balance at 1 August \$	Income \$	Expenditure \$	Transfer (*) \$	Balance at 31 July \$
Funds represented by Cash 2024					
Awareness, Identification & Referral	(120,065)	126,515	(104,750)	98,300	-
Bless Our City Grant	7,119	-	(8,581)	1,462	-
Global Alliance for Mental Health Advocates	59,419	-	(34,610)	-	24,809
President's Challenge 2021	43,707	-	(43,677)	(30)	-
President's Challenge 2022	232,070	-	(145,450)	-	86,620
Sayang Sayang Fund CREST SRS @ Braddell Heights	395,938	238,236	(115,003)	-	519,171
Tech-and-GO! (TNG) Fund	-	10,290	(9,265)	-	1,025
Total	618,188	375,041	(461,545)	99,941	631,625

* Transfer from/(to) General Funds and Restricted Funds were made to reflect the full utilisation of these restricted funds as at the reporting date.

SILVER RIBBON (SINGAPORE)**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)***for the financial year ended 31 July 2025***13. Other payables**

	2025	2024
	\$	\$
Other payables	610	813
Accrued operating expenses	9,526	8,900
	<u>10,136</u>	<u>9,713</u>

14. Remuneration of key management personnel

The key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Society. The key management personnel for the reporting year pertain to the Executive Director whom received the following remuneration during the financial year:

	2025	2024
	\$	\$
Salary	144,804	139,746
Bonuses	29,904	27,948
Central Provident Fund contributions	17,498	18,297
	<u>192,206</u>	<u>185,991</u>

The remuneration of key management personnel is determined by the Board Members.

The Society is governed by the Board Members, whom are volunteers and received no monetary remuneration for their contribution.

15. Remuneration of the top three paid staff

	2025	2024
	Number of	Number of
	personnel	personnel
<u>Remuneration band</u>		
\$100,001 to \$200,000	<u>1</u>	<u>1</u>

None of the staff was remunerated more than \$100,000, except the key management personnel.

SILVER RIBBON (SINGAPORE)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

for the financial year ended 31 July 2025

16. Reserve policy

	2025	2024
	\$	\$
Unrestricted fund	2,001,807	2,129,748
Annual operating expenditure	513,670	510,981
Ration of unrestricted reserve to annual operating expenditure	<u>3.90</u>	<u>4.17</u>

The reserve of the Society provides financial stability and the means for the development of the Society's activities. The Society intends to maintain the reserve at a level sufficient for operating needs. The Board Members review the level of reserve regularly for Society's continuing obligations.

17. Board of Management Personnel

The Society is governed by Board Members. All Board Members received no monetary remuneration.

18. Fund management

The Society's funds are made up of unrestricted and restricted funds. The funds are annually reviewed to ensure long term sustainability and the Society's targets for its unrestricted fund to be up to two years of operations expenditure.